

# Kadaltilla

Adelaide Park Lands Authority

## Kadaltilla Strategic Plan Annual Review of Progress 2023/2024

Thursday, 26 September 2024  
Board Meeting

**Author:**

Kathryn Goldy  
Acting Manager Governance

Public

---

## Purpose

The Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) endorsed the Kadaltilla 2023-2028 Strategic Plan (Strategic Plan) on 26 October 2023, and it was adopted by Council on 12 December 2023.

Pursuant to section 6.4.1 of its Charter, Kadaltilla is required to:

- a) *prepare a Strategic Plan, with an operational period of no less than four (4) years, linking the core business activities of the Authority to the relevant Council and State strategic, operational and organisational requirements as they relate to the Adelaide Park Lands with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period.*
- b) *consult with and receive approval from the Council prior to adopting or amending the Strategic Plan and once approved by the Council that Strategic Plan becomes the current Strategic Plan for the Authority.*
- c) *review the contents of the then current Strategic Plan annually in consultation with the Council.*

This report updates on Strategic Plan-related activity which occurred during 2023-2024.

---

## Recommendation

THAT THE KADALTILLA / ADELAIDE PARK LANDS AUTHORITY ADVISES COUNCIL:

That the Kadaltilla / Adelaide Park Lands Authority:

1. Notes the progress updates provided for financial year 2023/24 of the Kadaltilla 2023-2028 Strategic Plan as contained in Attachment A to Item 7.1 on the Agenda for the meeting of the Board of Kadaltilla / Adelaide Park Lands Authority held on 26 September 2024.
-

## Implications

Adelaide Park Lands Management Strategy 2015-2025	<a href="#">Adelaide Park Lands Management Strategy 2015-2025</a> The Strategic Plan is consistent with the Adelaide Park Lands Management Strategy and the <i>Adelaide Park Lands Act 2005</i> .
2023-2028 Strategic Plan	<a href="#">Kadaltilla / Adelaide Park Lands Authority 2023-2028 Strategic Plan</a> <a href="#">Strategic Plan Alignment – Expert Advice</a> The Strategic Plan has been reviewed to address progress against the four pillars and for currency.
City of Adelaide Strategies	The Strategic Plan supports the City of Adelaide’s Strategic Plan 2024 - 2028: <i>Our Environment: "The status, attributes and character of our green spaces and the Park Lands are protected and strengthened.</i> The Strategic Plan is also consistent with the City Plan, Stretch Reconciliation Action Plan and Integrated Climate Strategy.
Policy	The Strategic Plan is to be reviewed annually by Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) in consultation with the Council.
Consultation	Kadaltilla’s advice on its Strategic Plan will be presented to the City Finance and Governance Committee on 15 October 2024 with a recommendation for Council to note the progress at the Council meeting on 22 October 2024. This will fulfil the requirement to consult with the Council on the strategic plan’s annual review.
Resource	Not as a result of this report
Risk / Legal / Legislative	The Strategic Plan contributes to the effective governance of Kadaltilla. <i>Environment Protection and Biodiversity Conservation (EPBC) Act 1999</i> Nil Register of Aboriginal Sites and Objects Nil
Design	Not as a result of this report National Heritage Management Plan (NHMP) Nil Tree removal and replacement Nil
Opportunities	Not as a result of this report
City of Adelaide Budget Allocation	Not as a result of this report
Capital Infrastructure Projects	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	The Strategic Plan is subject to annual review.
Ongoing Costs (eg maintenance cost)	Not as a result of this report
Other Funding Sources	Not as a result of this report

# Discussion

## Background

1. The Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) operates as a subsidiary of the City of Adelaide, pursuant to section 42 of the *Local Government Act 1999 (SA)*.
2. Kadaltilla's Charter effective from April 2019 includes a requirement for Kadaltilla to prepare a Strategic Plan, as follows:
  - 6.4.1 *The Authority shall:*
    - a) *prepare a Strategic Plan, with an operational period of no less than four (4) years, linking the core business activities of the Authority to the relevant Council and State strategic, operational and organisational requirements as they relate to the Adelaide Park Lands with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period.*
    - b) *consult with and receive approval from the Council prior to adopting or amending the Strategic Plan and once approved by the Council that Strategic Plan becomes the current Strategic Plan for the Authority.*
    - c) *review the contents of the then current Strategic Plan annually in consultation with the Council.*
3. The objective of the Strategic Plan is to set priorities and focus energy and resources to facilitate the Kadaltilla Board working towards a common purpose. The purpose stated in the Strategic Plan is as follows:
  - 3.1. To conserve and enhance the environmental, cultural, recreational and social importance of the Adelaide Park Lands.
4. In October 2023, Kadaltilla developed a Strategic Plan focused on Kadaltilla's functions and the statutory principles provided in the *Adelaide Park Lands Act 2005 (SA)*. In doing so, Kadaltilla identified:
  - 4.1. A clear purpose
  - 4.2. Essential guiding principles
  - 4.3. Governance measures
  - 4.4. Four bodies of focussed work (strategic pillars), namely:
    - 4.4.1. Cultural Value: Promote the cultural values of the Park Lands including Kaurna culture, heritage and wellbeing
    - 4.4.2. Environmental Performance: Maintain and improve climate resilience and the landscape values of the Park Lands
    - 4.4.3. Management and Protection: Treat the Park Lands holistically with an adaptive future focused approach
    - 4.4.4. Expert Advice: Function as the peak advisory body for policy, development, heritage, and management of the Park Lands based on sound data and evidence
  - 4.5. Key objectives, initiatives, and measures of success.
5. The Kadaltilla 2023-2028 Strategic Plan was endorsed by Kadaltilla on 26 October 2023 and adopted by Council on 12 December 2023.
6. The intent of a Strategic Plan is to set priorities and focus energy and resources to facilitate the Kadaltilla Board working toward the following common purpose of the Strategic Plan *"To be the trusted voice on the Adelaide Park Lands which actively conserves, promotes, and enhances the environmental, economic, cultural, recreational, and social importance value of the Adelaide Park Lands"*.
7. The Strategic Plan is delivered through Kadaltilla's annual Business Plan and Budget.

## Strategic Plan Annual Review of Progress

8. In accordance with the requirements of the Kadaltilla Charter, an annual review of the Strategic Plan for the 2023/2024 financial year was conducted in mid-2024.
9. The attached Kadaltilla Strategic Plan Annual Review of Progress is City of Adelaide's written assessment update.

10. The annual review of progress of the Strategic Plan for the 2023/2024 financial year identified that:
  - 10.1. There is favourable achievement against all four pillars.
  - 10.2. Out of the 17 Key Objectives:
    - 10.2.1. Nine are completed
    - 10.2.2. Ten are in progress
    - 10.2.3. One is not commenced.
11. Detailed updates against Key Objectives and Measures of Success are provided in **Attachment A**.

**Next Steps**

12. A report will be tabled at the City Finance and Governance Committee meeting to be held on 15 October 2024, and Council meeting to be held on 22 October 2024, to note the Strategic Plan Annual Review of Progress (**Attachment A**).
13. A copy of the Strategic Plan Annual Review of Progress (**Attachment A**) will be submitted to the Minister for Planning.

---

## Attachments

**Attachment A** – Kadaltilla 2023-2028 Strategic Plan Annual Review of Progress

---

- END OF REPORT -